TATTON ASSET MANAGEMENT PLC

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Agenda

- Introduction to the team
- Key highlights
- Financial performance
 - Strategic update
- Investment and fund update
- Summary

INTRODUCTION TO THE TEAM

Introduction to the team



Paul Hogarth CEO

- Over 40 years' experience at Board level in the financial services sector
- Founder of Tatton Asset
 Management Group, He also
 created Paradigm Consulting and
 was the founder of Perspective
 Financial Group Limited in 2007



Paul Edwards CFO

- Joined Tatton Asset Management plc as Group CFO in May 2018
- Previously Group Finance Director of Scapa Group plc and NCC Group plc



Lothar Mentel CIO

- Co-founder of Tatton Capital Limited in 2012
- Ex CIO of Octopus. Has held senior investment positions with NM Rothschild, Threadneedle, Barclays Wealth, and Commerzbank AG



DIVISIONAL STRUCTURE



Tatton Asset Management plc

("TAM" or "Group")



Investment Management Division ("Tatton")

- Tatton Investment Management offers on-platform model DFM MPS, the fastest-growing segment of the wealth management market
- Aligned with Consumer Duty principles
- Competitively priced at 15bps
- Intermediated only not in competition with IFAs
- Complementary, low-cost multi-manager fund range



IFA Support Services Division ("Paradigm")

Paradigm Consulting

- Compliance services
- Technical support
- Business consultancy

Paradigm Mortgage Services

- Mortgage aggregation
- Protection
- Other insurance aggregation



KEY HIGHLIGHTS

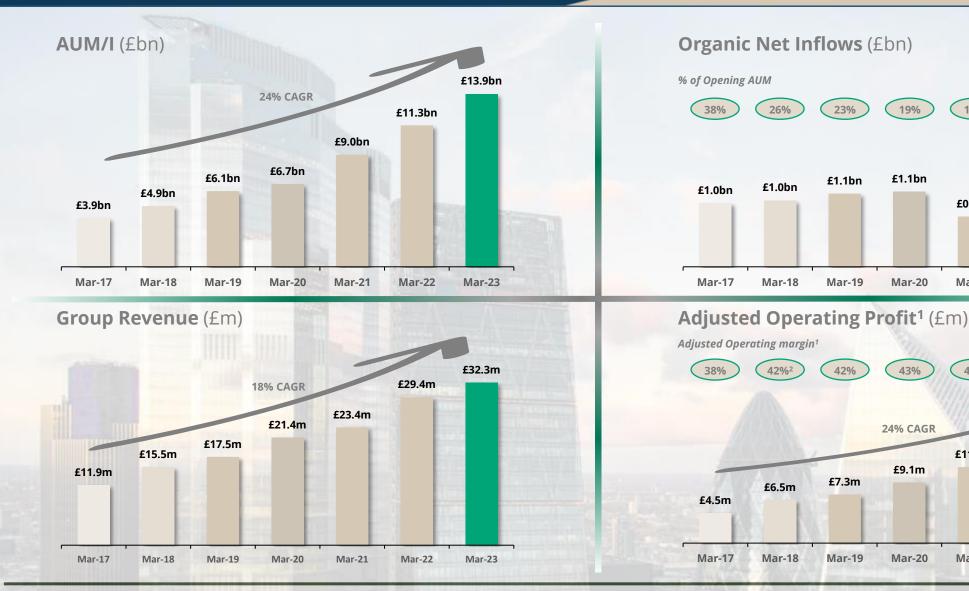
Key financial and operational highlights

Scale	AUM/I ¹ £13.9bn up 22.3%	Number of IFA firms 869 up 16.5%	Number of accounts 107,010 up 19.2%	Paradigm Mortgage members 1,751 up 4.6%
Growth	Organic Net Inflows £1.8bn 15.8% of opening AUM	Flows from Fintel Strategic Partnership £0.5bn	Group Revenue £32.3m up 10.1%	Acquisition of 50% Share Capital
Profitability	Adjusted operating profit ² £16.4m up 12.9%	Adjusted operating margin ² 50.7% 2022: 49.5%	Fully diluted EPS ³ 20.61p up 10.7%	Final Dividend 10.0p up 17.6%

Asset Under Influence (AUI) 100% of the 8AM AUM
 Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

3. Adjusted for exceptional items, share-based payment costs, changes in fair value, unwinding of the discount, amortisation and potentially dilutive shares Tatton 8

Strong financial performance over a sustained period



1. Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation 2. Mar-18 adjusted for like for like plc costs pre-IPO

Tatton 9

Mar-23

14%

£1.3bn

Mar-22

49%

£14.5m

Mar-22

11%

£0.8bn

Mar-21

49%

£11.4m

Mar-21

16%

£1.8bn

Mar-23

51%

£16.4m

FINANCIAL PERFORMANCE

Group profit & loss

	Mar-23	Mar-22	Growth
	£000's	£000's	%
Revenue	32,327	29,356	10.1%

Adjusted Operating profit ¹	16,402	14,526	12.9%
Margin %	50.7%	49.5%	
Exceptional & adjusting items	208	(2,896)	
Operating profit	16,610	11,630	
Unwind of the discount	(228)	-	
Finance costs	(386)	(355)	
Adjusted Profit before tax ¹	15,788	14,171	11.4%
Profit before tax	15,996	11,275	
Corporation tax	(2,623)	(2,033)	
Profit after tax	13,373	9,242	
Basic earnings per share	22.43p	15.92p	
Adjusted F.Dil EPS ²	20.61p	18.62p	10.7%
Final Dividend	10.00p	8.50p	17.6%

- **Group revenue** increased 10.1% to £32.3m
- Group adjusted operating profit¹ increased 12.9% to £16.4m
- Adjusted operating margin¹ increased to 50.7%
- Exceptional & adjusting Items
 - Share based charges (£1.5m)
 - Exceptional items of (£0.4m)
 - Intangible amortisation (£0.5m)
 - Gain on fair value of deferred consideration £2.6m
- Adjusted F.Dil EPS² increased 10.7% to 20.61p
- Final dividend increased 17.6% to 10.0p (2022: 8.5p)



1. Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

2. Adjusted for exceptional items, share-based payment costs, changes in fair value, unwinding of the discount, amortisation and potentially dilutive shares

Divisional performance: Tatton



• Strong underlying growth in AUM/I to £13.9bn, underpinned by:

- Record net inflows of £1.8bn or average of £150m per month equates to 15.8% of opening AUM
- Acquisition of 8AM Global, adding £1.1bn of AUM/I
- Offset by volatile market performance, reducing AUM/I by £(0.4)bn
- Translated into double-digit revenue growth to £25.9m
- Despite lower markets having c.£(1.2)m negative impact on revenues and Adj Op Profit¹ in the period
- Average Revenue at 22.1bps (Weekly average AUM £11.71bn)
- Strong operating leverage in business model, with Adj Op Profit¹ margin increasing to 61.0%, up from 59.7% in FY22
 - New assets onboarded at implied c.73% incremental Adj Op Profit¹ margin
- Continue to invest for growth, adding resource across commercial, investment and operations functions



1. Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

Divisional performance: Paradigm

PERFORMANCE



- Mortgage firms increased **4.6%** to **1,751** (Mar-22: 1,674)
- Consulting member firms increasing to **431** (Mar-22: 421)
- Mortgage completions reached a record **£14.5bn**
- Revenue uplift to **£6.4m** reflects strong growth in mortgage completions and protection income
- Adj Op Profit¹ broadly flat at **£2.4m**, reflecting return to pre-Covid underlying operating costs (and margins)
- Investment made in new sales and distribution to help drive future growth



1. Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

Group financial strength

Group Balance Sheet	Mar-23 £000's	-
Investments in joint ventures	6,762	-
Goodwill & intangible assets	12,952	13,384
Tangible fixed assets	454	749
Trade & other receivables	3,905	3,957
Тах	1,379	1,547
Cash	26,494	21,710
Trade & other payables	(7,911)	(7,556)
Non - current liabilities	(2,254)	(2,747)
Net Assets	41,781	31,044

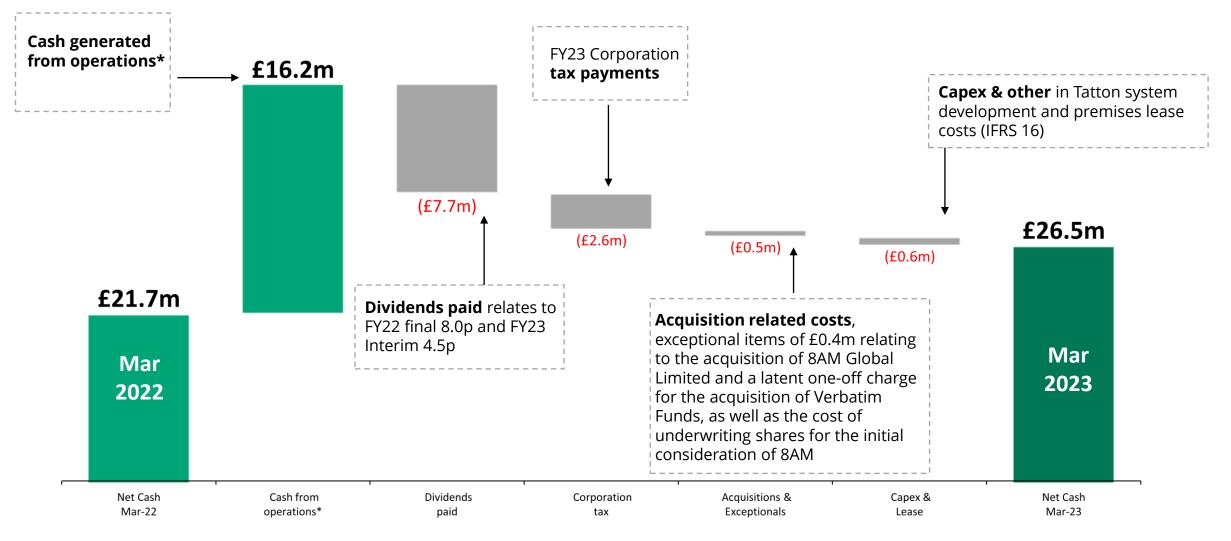
Capital Adequacy	Mar 2023	Mar 2022
Total Shareholder funds	£41.8m	£31.0m
Less: Foreseeable dividend	(£6.0m)	(£5.1m)
Less: Non-Qualifying assets	(£21.0m)	(£14.2m)
Total qualifying capital resources	£14.8m	£11.7m
Less capital requirement	(£4.4m)	(£4.1m)
Surplus Capital	£10.4m	£7.6m
% Capital resource requirement held	337%	286%

£26.5m (£3.3m) (£2.4m) (£6.0m) £10.4m (£4.4m) Cash on the Deferred Working Year end Capital Capital balance sheet consideration capital dividend requirement adequacy headroom

Capital resource requirement held £14.8m 337%



Group cash flow bridge





Key drivers & outlook

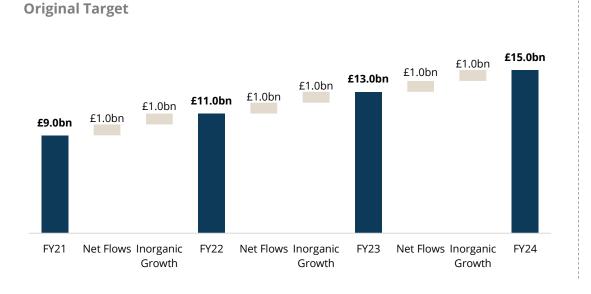
IMPACTS OF THE VOLATILE ENVIRONMENT

	FY22/23	FY24 OUTLOOK
REVENUE TATTON	 Average AUM of £11.7bn v £10.5bn in FY22 Record net inflows of £1,794m offset by; Volatile markets net (£400m) or H1: (£900m) H2: £500m Closing AUM of £12.7bn v £11.3bn Mar22 	 Net inflows £350m after 10 weeks normalised to +£150m per month Markets remain uncertain and volatility remains but cautiously optimistic June 2023 AUM / AUI c.£14.3bn
REVENUE PARADIGM	 Record performance of £14.5bn mortgage completions +4.6% increase in firms to 1,751 member firms Consulting maintained consistent performance Investment in costs delivering a strong margin of 37.6% 	 Mortgage market remains uncertain in short term Increasing interest rates and affordability issues Opportunity – New firm growth, Re-mortgages, Product Transfers & Protection Consulting robust and consistent
COSTS / ADJ OP PROFIT ¹	 Inflationary salary increases +5-7%, plus new employees Annualisation of strategic partner costs General inflation impacting existing contracts Increased adjusted operating profit margin¹ of 50.7%¹ in an inflationary environment 	 Inflationary environment anticipated to remain CPI 8.7% (May 2) Inflationary salary increases of +7% Ongoing investment in sales, distribution and service resource Adjusted operating profit margins¹ anticipated to remain strong over 50%



STRATEGIC UPDATE

Remain on track to achieve the £15bn AUM/I target set in FY21

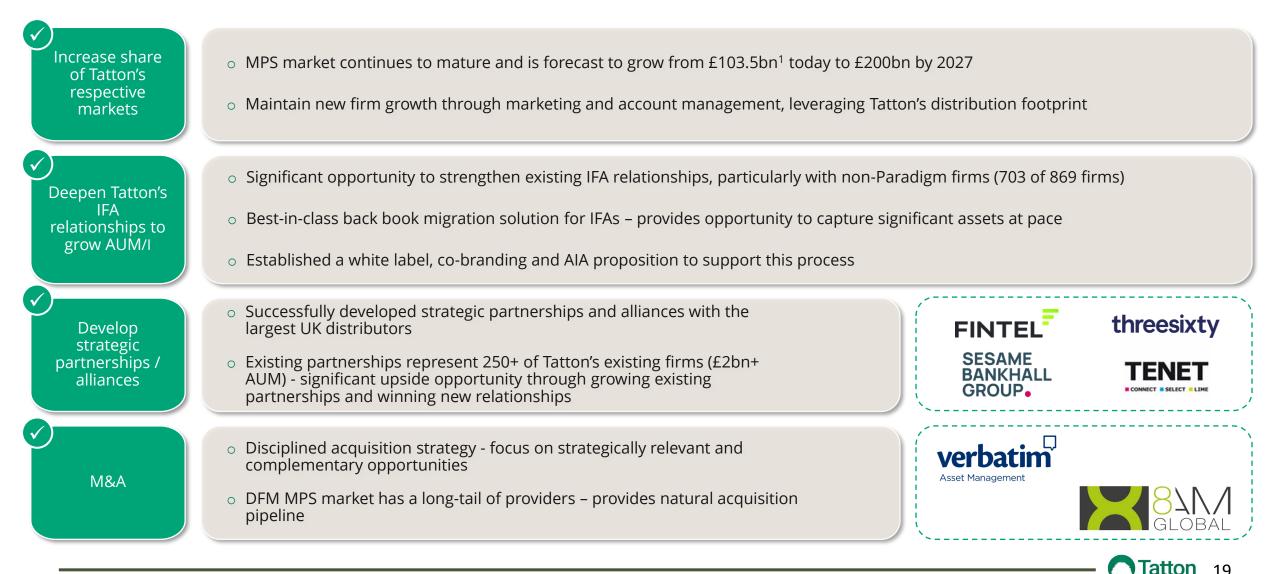




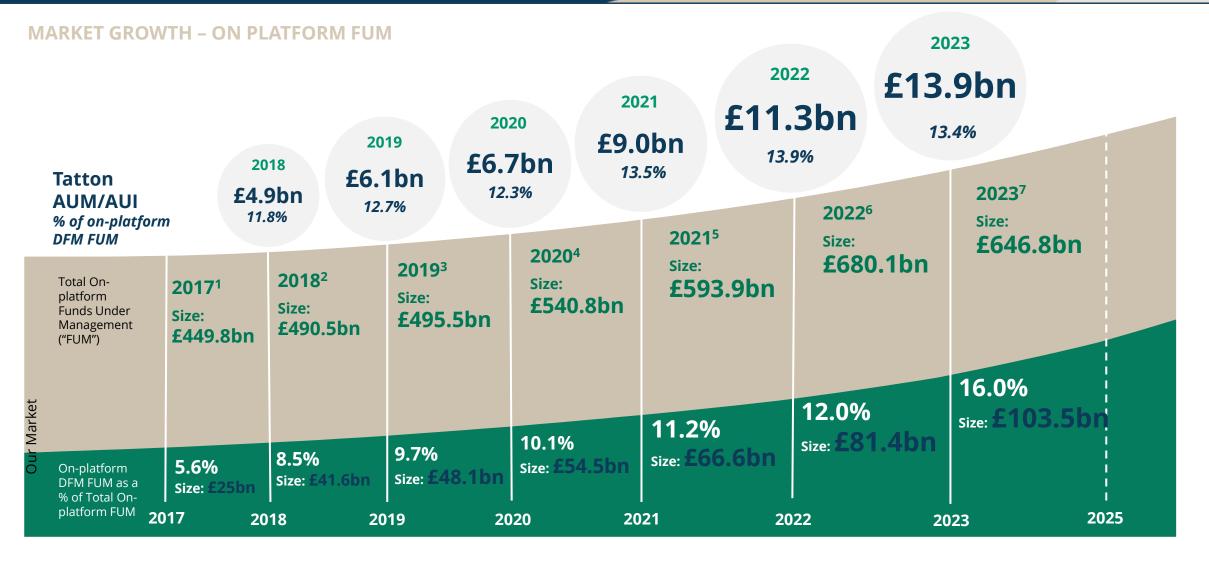
- o Delivered £4.9bn or 82% of the original target, after only two years
- Underpinned by exceptional organic growth **achieved £3.1bn of organic growth in first two years** vs. £1.0bn p.a. target
- Supplemented with targeted M&A, through acquisitions of Verbatim funds (£0.65bn) and 8AM Global (AUI: £1.1bn)
- Maintained momentum in early FY24, with Jun-23 AUM/I of £14.3bn or 88% of target



Clearly defined growth strategy



Largest participant in the fastest growing segment of the market





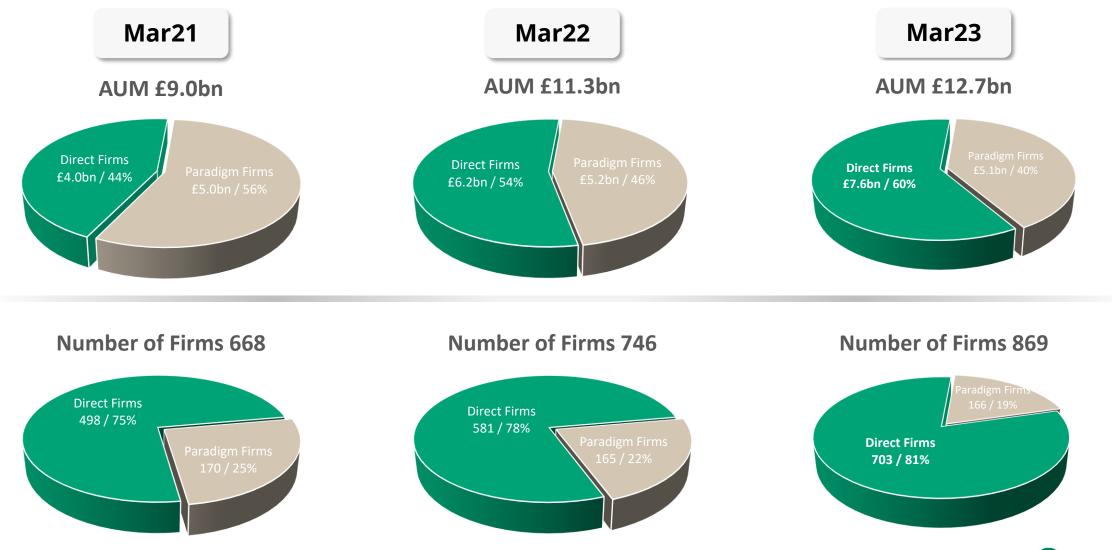
1. Source: Platforum, 2017 2. Source: Platforum, July 2018

3. Source: Platforum, July 2019 4. Source: Platforum, November 2020 Source: Platforum, July 2021
 Source: Platforum, August 2022

7. Source: Platforum, June 2023

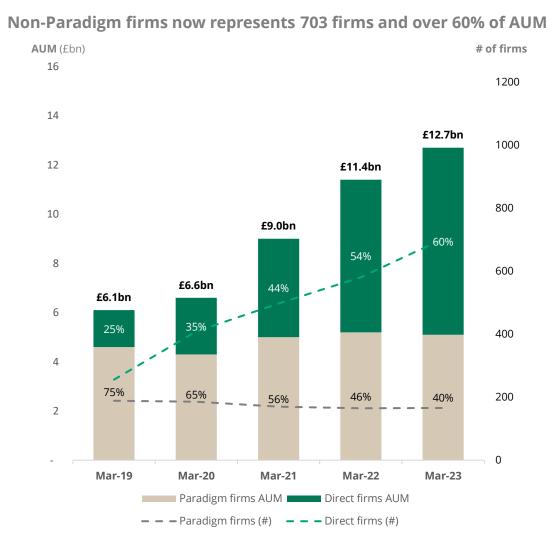
TATTON – OPPORTUNITY UPDATE

PROGRESSION



Tatton 21

Strong growth through accelerating number of non-Paradigm IFA relationships, with sizeable opportunity for further growth



- Untapped opportunity to increase penetration of existing non-Paradigm firms
- Average firm across the industry has approx. £40m on platform
- Paradigm firms = Average £30.8m per firm
- Non-Paradigm firms = Average £10.8m per firm
- Non-Paradigm opportunity = £20.0m x 703 = £14.0bn
- Successfully increased penetration of non-Paradigm firms from £5.9m of average AUM in Mar-19 to £10.8m in Mar-23

	Mar-19	Mar-20	Mar-21	Mar-22	Mar-23
Paradigm firms	189	186	170	165	166
Paradigm firms AUM (£bn)	4.6	4.3	5	5.2	5.1
Average per Paradigm firm (£m)	24.3	23.1	29.4	31.5	30.7
Non-Paradigm firms	256	409	498	581	703
Non-Paradigm firms AUM (£bn)	1.5	2.3	4.0	6.2	7.6
Average per non-Paradigm firm (£m)	5.9	5.6	8.0	10.7	10.8
Non-Paradigm Opportunity (£bn)	4.7	7.2	10.7	12.0	14.0



Evolved MPS offering



14 arrangements

£898m AUM (Mar23)

- Offering jointly branded client facing literature
- Offered to larger firms bringing back book assets >£50m target AUM over 2 years



White labelled Tatton MPS

8 arrangements

£724m AUM (Mar23)

- Offering IFA firm branded portal, portfolios on platform, and all client facing literature
- Offered to larger firms bringing back book assets >£100m target AUM over 2 years

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Appointed Investment Adviser (AIA) MPS

2 arrangements

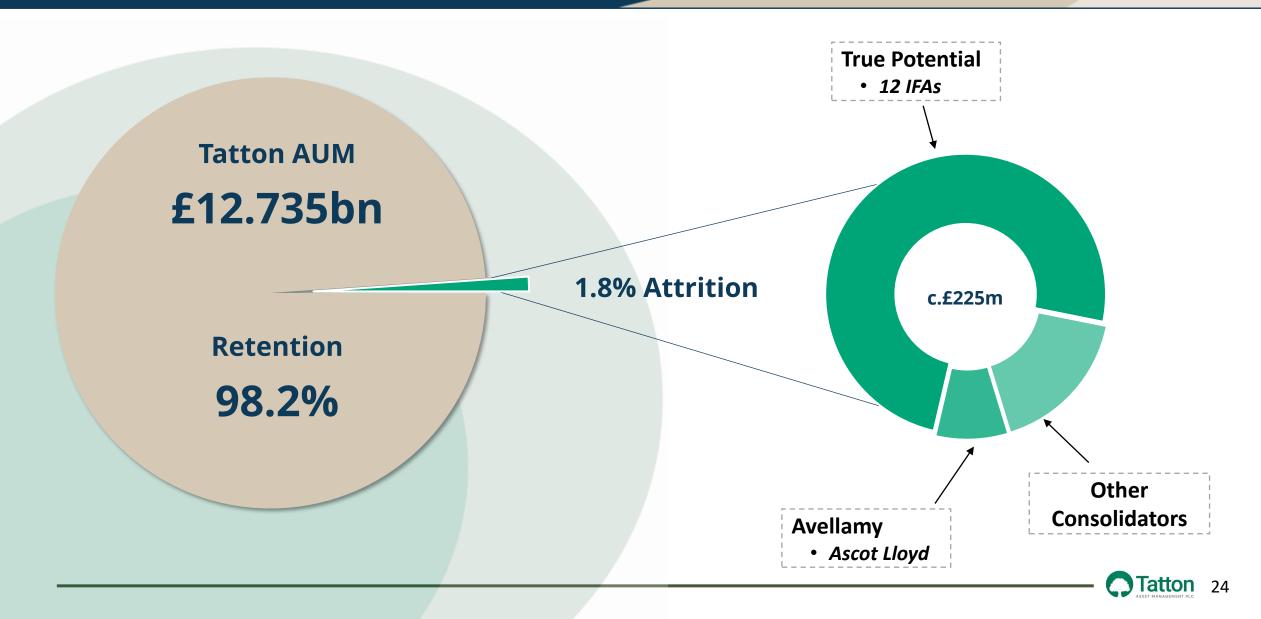
£82m AUM (Mar23)

- Offering a joint investment committee approach providing IFAs bespoke asset allocation & fund selection
- Offered to larger firms bringing back book assets >£150m target AUM over 2 years

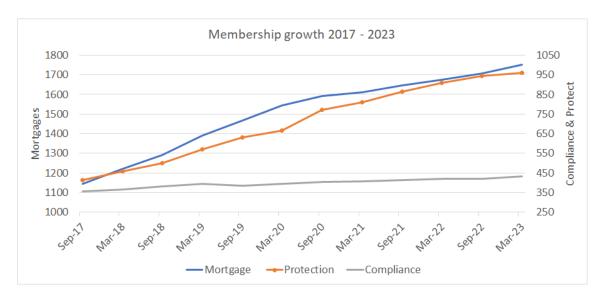


Exceptional asset retention provides strong visibility

March 2023 - 12month period



Paradigm



Current Membership

- Mortgage: Up to 4.6% to 1,751 (March 22: 1,674)
- Consulting: Up to 2.4% to 431 (March 22: 421)
- Protect: Up 5.5% to 959 (March 22: 909)

Current market activity

- FY24 recent activity / predictions
 - Lenders recently again withdrawing products causing instability
 - Inflation proves more persistent in the UK driving interest rates expectations
 - Applications early 2023 20% below prior year and new gross lending down 20% on norms
 - Transactions forecast to be 1m v 1.2m

Areas of focus

- Support our large & mature resilient partner firms and new firm recruitment on track
- Growing new members and strengthening relationships with existing firms via Relationship Management team, identify/target cross sales opportunities
- Championing adviser firms via the provision of bespoke regulatory support
- Forefront of Consumer Duty support firms and Lender/Provider partners



Investment Case

Independent specialist with critical scale and an exceptional brand – the market leader in the UK DFM MPS market with £13.9bn of AUM/I

Operating in the fastest growing segment of the UK wealth market

Breadth of investment and service offering with 10-year+ investment track record

Wide distribution reach, with 869 IFA firm relationships and attractive third-party distribution partnerships

Consistent organic growth with outstanding asset retention

Highly scalable business model with unrivalled operating leverage

Attractive financial profile – high recurring revenues, long-term margin expansion, and significant cash generation

Experienced and entrepreneurial management team

INVESTMENT & FUND UPDATE

MPS INVESTMENT PORTFOLIO RETURNS

10 years to 31 March 2023

				ore product	
	Active	Tracker	Hybrid		ARC Peers ¹
Defensive	3.0	3.1	3.0		2.1
Cautious	4.6	4.4	4.6		3.3
Balanced	5.5	5.4	5.6		4.5
Active	6.6	6.6	6.7		4.5
Aggressive	7.4	7.5	7.4		5.4
Global Equity					

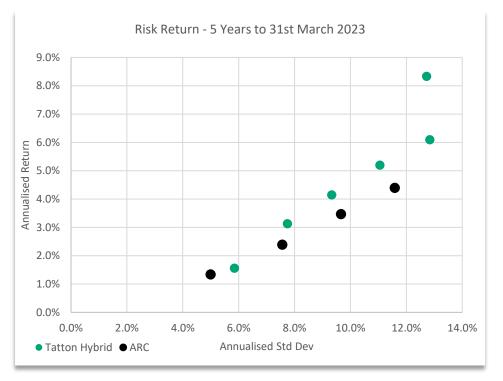
12.0%

• Tatton has now been running portfolios for in excess of 10 years and the risk adjusted performance of the portfolios looks strong relative to our main comparator indices over the last 10 years. Whilst there have been a few tough period, our diversified consistent approach has provided strong returns both in relative and absolute terms for our clients.

MPS INVESTMENT PORTFOLIO RETURNS

5 years to 31 March 2023

Portfolio Performance (per cent.) - core product set annualised, after DFM charge and fund costs										
	Active Tracker Hybrid Ethical ARC Peers ¹									
Defensive	1.5	1.6	1.6	2.1	1.5					
Cautious	3.1	3.2	3.1	3.8	2.5					
Balanced	4.0	4.3	4.2	5.0	3.6					
Active	5.1	5.3	5.2	6.3	3.6					
Aggressive	5.9	6.3	6.1	7.6	4.6					
Global Equity	8.2	8.5	8.3	8.0	4.6					



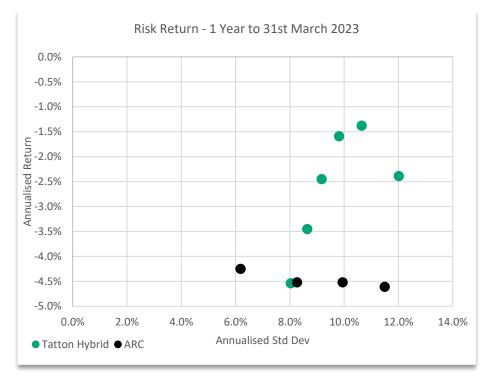
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- Our tilt towards value relative to peers was a strong tailwind to relative performance, although that has reversed slightly this year.
- Our overweight to Japan and emerging market debt has contributed to positive relative returns, whilst an overweight to emerging market equity and favoring UK gilts to global government bonds has been a headwind.

MPS INVESTMENT PORTFOLIO RETURNS

1 year to 31 March 2023

Portfolio Performance (per cent.) - core product set annualised, after DFM charge and fund costs										
	Active Tracker Hybrid Ethical ARC Peers ¹									
Defensive	-5.0	-4.1	-4.5	-6.7	-4.3					
Cautious	-4.0	-2.9	-3.5	-5.9	-4.5					
Balanced	-3.0	-1.9	-2.5	-5.1	-4.5					
Active	-2.1	-1.1	-1.6	-4.3	-4.5					
Aggressive	-1.9	-0.9	-1.4	-3.7	-4.6					
Global Equity	-2.8	-2.0	-2.4	-3.5	-4.6					

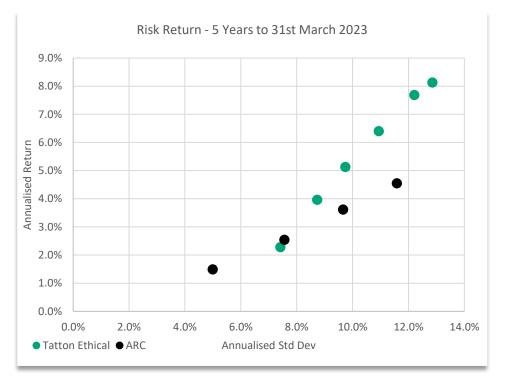


- Our relative performance in the higher equity portfolios was very strong over last year. Owing to some good factor tilts, regional calls with overweights to Europe and Japanese equity and strong manager selection.
- In Defensive the relative performance was slightly behind, owing to marginally longer duration positioning and some UK specific fixed income funds.

ETHICAL INVESTMENT PORTFOLIO RETURNS

5 years to 31 March 2023

Tatton Fund Performance (% - ethical product set, annualised, after DFM charge and fund costs							
	Ethical ARC Peers ¹						
Defensive	2.1	1.5					
Cautious	3.8	2.5					
Balanced	5.0	3.6					
Active	6.3	3.6					
Aggressive	7.6	4.6					
Global Eq.	8.0	4.6					



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• The Ethical MPS Strategy has retained its strong outperformance over the last 5 years. Whilst the outperformance was reined in slightly during 2022, the portfolios have once again started the year with buoyant performance, outperforming our core strategies

1. ARC PCI – UK wealth management portfolio peer group with historically comparable asset allocation characteristics

DISTRIBUTION OF AUM ACROSS PROPOSITION MATRIX

44 multi-asset portfolio choices that satisfy multi-manager, index tracker, income drawdown and ethical investment choices across 6 standard UK risk profiles (3-8 out of 1-10) and a UK home bias set as well as a global market capitalisation weighted set

	Defensive (3) 25% Equity	Cautious (4) 45% Equity	Balanced (5) 60% Equity	Active (6) 75% Equity	Aggressive (7) 90% Equity	Global Eq. (8) 98% Equity	Total	12m Change %
Tatton Tracker	0.6%	3.6%	8.6%	4.2%	1.5%	-	18.5%	(0.0%)
Tatton Managed/Active	0.4%	4.1%	9.6%	4.9%	1.5%	-	20.4%	(4.1%)
Tatton Hybrid/Blended	0.8%	8.0%	20.8%	10.6%	2.9%	-	43.0%	1.2%
Tatton Income	0.1%	0.3%	0.6%	0.2%	0.1%	-	1.2%	0.3%
Tatton Ethical	0.3%	1.8%	4.5%	1.7%	0.4%	0.2%	9.0%	0.8%
Tatton Global*	0.1%	0.8%	2.0%	1.4%	0.6%	3.1%**	7.9%	1.8%
Total	2.2%	18.5%	46.0%	23.0%	6.9%	3.3%	100.0%	-
12m Change %	(0.8%)	(2.5%)	(0.3%)	2.0%	1.1%	0.6%	-	

* Tatton Global summarises Managed, Tracker and Blended sub models

**previously split across Managed, Tracker and Hybrid / Blended



INVESTMENT VIEW – STATUS QUO

- Energy crisis (Europe) averted no production collapse
- Job market tightness easing (US) rates plateauing expected
- China emerging from Zero Covid, but so far disappointing
- Al potential to growth replaces CO2 mitigation as beacon of hope
- Recession not (yet) materialised
- Banks (!) as first collateral damage of 2022 rate rises
- How much longer can earnings avoid contraction?
- Credit tightening extent, impact and timing uncertain/unknown
- Tech stocks comeback on perception as safe havens



Higher rates risk default cycle and 'cost of mortgage crisis' Labour markets remain linchpin for interest rates

Wildcards: China's reopening stimulus, Russia instability / oil

UK lagging, not crashing

Corporate earnings (profits) dent or contraction



INVESTMENT OUTLOOK – 2023 – FINELY BALANCED CAPITAL MARKETS

Surplus liquidity still focused on 'return on capital', rather than 'return of capital'

Neutral equity with regional tilts (+Japan, -USA)

Bonds at 4-6% with return contribution for first time in a decade

Late cycle = style rotation opportunities

Continuation of sell-offs and recovery surges

Recent Global small cap rally encouraging sign of sentiment shift towards soft landing narrative



Summary

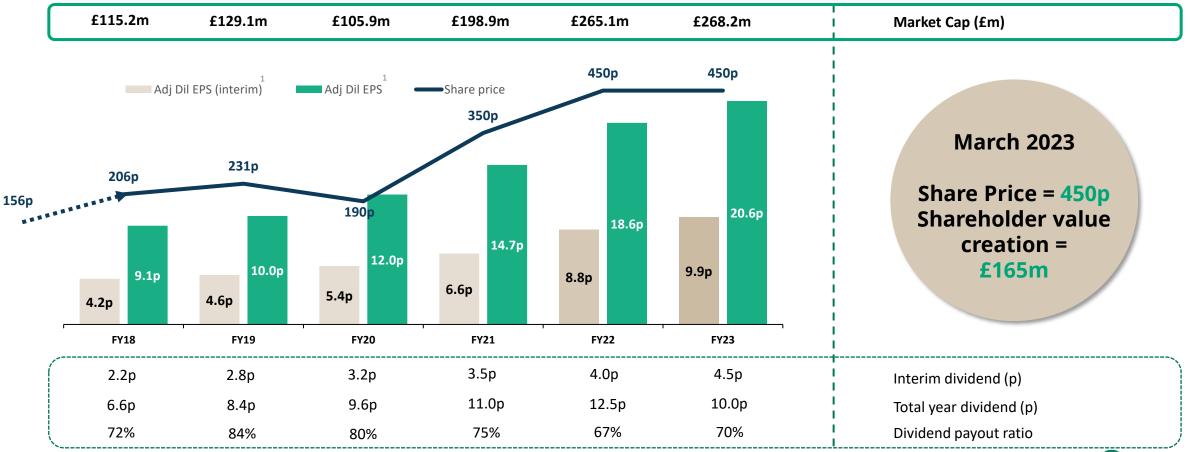
Growing the IFA relationships to grow AUM

- Strategic direction and Roadmap to Growth on track and delivering
- Continued organic growth, white labelling & back book migration arrangements
- Further disciplined M&A activity to support AUM growth
- Developing additional strategic IFA partnerships and JVs
- Extending the asset management proposition

Appendices

Maximising shareholder value

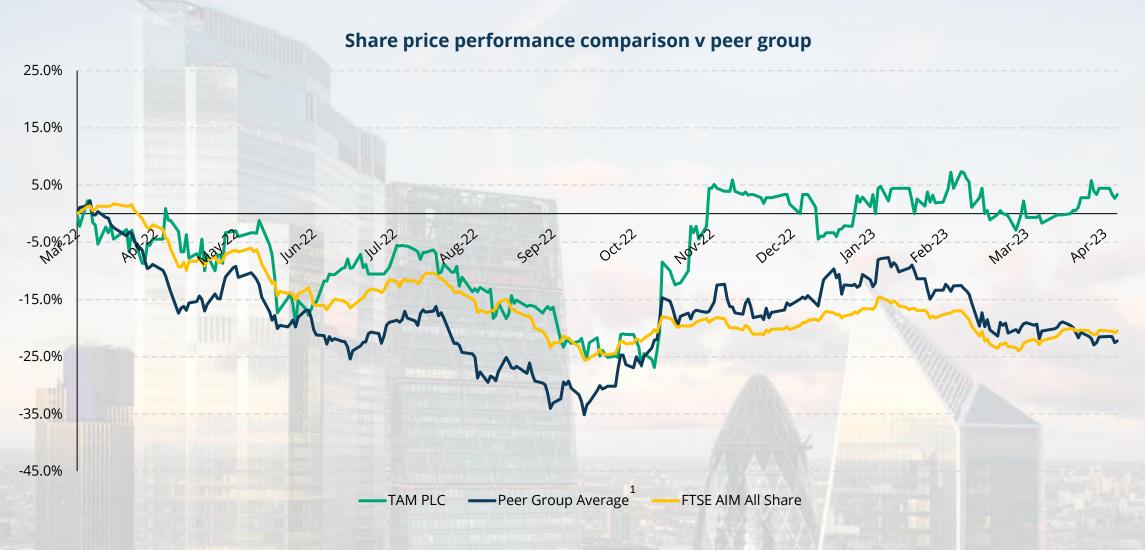
- The Group has continued its growth trajectory and delivered against its financial performance targets
- Earnings generated from the business are issued to shareholders as dividends or reinvested in the business to drive future growth to maximise shareholder value





1. Adjusted for exceptional items, share-based payment costs and amortisation and potentially dilutive shares

Tatton share price COMPARISON TO PEER GROUP



1. Selected peer group companies, including AJ Bell, Rathbones, Brooks Macdonald, Polar Capital, Jupiter Investments, Premier Miton, IMPAX and Liontrust



Tatton ecosystem

